



### Our vision:

Safe, integrated and improved rail network services and stations that are accessible to everyone.



### Our purpose

To deliver economic development and transport outcomes that maximise benefits for Queenslanders.



### Our priorities

To plan and carry out the efficient delivery of the Cross River Rail project and other related transport projects.  
The Cross River Rail Delivery Authority is guided by the legislation set out in the **Cross River Rail Delivery Authority Act 2016**.



### Our functions

- Enter and manage contracts and other arrangements for project construction and operation
- Manage project planning, including inviting and evaluating proposals, and procuring or supplying infrastructure/services
- Partner with stakeholders regarding funding opportunities and delivery
- Obtain relevant approvals or authorities required
- Ensure provision of and safely manage infrastructure, construction, commissioning, delivery and other services

## We support the Government's objectives for the community



**Great lifestyle**  
Building  
Queensland



**Good jobs**  
Supporting jobs  
and investing in skills



### Our objectives



### Our approach

- Deliver value-for-money transport infrastructure solutions
- Promote projects throughout development and delivery cycles

- Empower staff to make sound commercial and strategic decisions
- Maintain strong relationships across sectors, agencies and borders

- Create and maintain a culture which aligns to the values and behaviours of the Cross River Rail Delivery Authority
- Establish a strong employee value proposition to enable a competitive position within the market for attracting and retaining key talent.



### Measures of success

- Cross River Rail is delivered on time and on budget

- Land-use/transport planning is integrated and functional

- Workforce satisfaction is maintained
- Stakeholders understand and support the project (social licence)



### Opportunities

- Pursuing innovative approaches to project funding
- Leveraging industry changing levels of innovation
- Embedding an organisational culture that is responsive and resilient to change
- Providing enhanced public transport connectivity in preparation for the 2032 Brisbane Olympic and Paralympic Games



### Challenges

- Maintaining independence from government
- Attracting and retaining the appropriate skillset and expertise required
- Managing the expectations of a diverse range of stakeholders
- Managing the impact of COVID-19, weather and geo-political events on supply chains